



Office of Children and Family Services

ANDREW M. CUOMO
Governor

SHEILA J. POOLE
Acting Commissioner

July 31, 2015

Dear Chief Executive Officer,

Thank you for submitting Erie Supervision and Treatment Services for Juveniles Program (STSJP) plan for Fiscal Year (FY) 2016. Your plan has been reviewed by the Office of Children and Family Services (OCFS) and I am pleased to inform you that your county's STSJP plan has been **approved**.

Erie eligible to receive 62% State reimbursement for STSJP expenditures up to the capped STSJP allocation amount. Your Erie will continue to receive 49% State reimbursement for eligible detention services expenditures up to the capped allocation amount. If your municipality shifts a portion of its detention allocation into its STSJP plan, your municipality will receive 62% State reimbursement if such shifted funds are spent on STSJP eligible expenditures. Erie may make an initial detention allocation shift or increase the amount of the detention allocation shift until December 31, 2015. If Erie plans to shift its detention allocation for STSJP eligible expenses, please submit a request on official letterhead to Cara Korn and email it to stsjp@ocfs.ny.gov outlining the amount that will be shifted and the type of programming or services the re-purpose detention funds will be used for under STSJP. An amend STSJP plan will also need to be submitted, if (Erie) shifts its detention allocation for STSJP eligible expenses

All STSJP claims must be submitted electronically via the Juvenile Detention Automated System (JDAS) for the service period April 1, 2015 to March 31, 2016. Questions on all aspects of claiming process should be directed to Daniel Hulihan at (518) 473-4511 or at Daniel.Hulihan@ocfs.ny.gov.

Thank you for your continued partnership as we reform the juvenile justice practices in New York State by safely engaging youth and their family through innovating alternative to placement and detention programs.

If you have any questions, please email us at stsjp@ocfs.ny.gov and write "STSJP Plan Questions" in the subject line so that we may best assist you in a timely manner. You can direct all STSJP inquiries to Cara Korn at (518) 408-3999 or Cara.Korn@ocfs.ny.gov and Shawn Chin-Chance at (212) 961-4110 or Shawn.Chin-Chance@ocfs.ny.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph Mancini".

Joseph Mancini
Associate Commissioner
DJJOY Office of Community Partnerships

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
**SUPERVISION AND TREATMENT SERVICES FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN**

STSJP Plans are due to the Office of Children and Family Services (OCFS) by 6 / 29 / 2015

Plans should be submitted to: ocfs.sm.stsjp@ocfs.ny.gov

Please ensure that the title **“Supervision and Treatment Services for Juveniles Plan”** and your municipality name are in the subject field to facilitate the timely review of your STSJP Plan. **Note:** Fiscal Year (FY) 2016 replaces the term State Fiscal Year (SFY) 2015-16 and FY 2015 replaces the term SFY 2014-15.

Please direct any STSJP Plan questions to either:

Shawn.Chin-Chance@ocfs.ny.gov PH. 212-961-4110

Cara.Korn@OCFS.ny.gov PH. 518-408-3999

SECTION ONE- Municipal Information	
NAME OF MUNICIPALITY: Erie County	
STSJP LEAD AGENCY: Erie County Department of Social Services	STSJP LEAD PERSON: Gary Damon, Deputy Commissioner of Youth Services
STSJP LEAD PHONE NUMBER: 716-923-4065	STSJP LEAD E-MAIL: damong@erie.gov

SECTION TWO – List of Programs and Services to be Funded			
In this section, list the exact name of each program who have received STSJP funds, along with the projected amount of STSJP funds to be used for each. If this is a rollover program, please answer questions that are relevant to the funded program:			
Program One-Name	Berkshire Farms Center and Services for Youth: Stepping Stones Program	Type of Program	ATP
Total Program Expenses	\$ 121,563	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	14201	14208	
	14211	14215	
2. How will the program reduce the number of youth who are detained or in residential placement? The main components associated with this program are crisis intervention services; assessment services; identification of child and family issues and facilitation of needed services to substance abuse, prevention, and school based services.			
3. How will the program be family focused? Family Specialists are the heart of the Stepping Stones Program. Professional support and guidance is available 24 hours per day. Immediate assessments of child and family functioning occur upfront. Additionally, recreational and educational events used as reward incentives to youth (and their families) will be offered to youth who show progress in program areas. The Family Specialist meets with the youth and family minimally twice a week to provide support and assistance for the family.			
4. Can the program be replicated across multiple locations? Yes-- Stepping Stones is founded on best practice principles which include: client centered family focused program design; cultural competency; strategies that promote positive youth development; linkages to community supports, and life skills development.			

5. What is the projected number of youth that are served by this STSJP funded program?
 Last calendar year SFY April 1, 2014 -March 31, 2015, Berkshire Farms Center and Services for Youth: Stepping Stones Program serviced 11 youth. Program capacity is expected to increase to 22 for Fiscal Year 2016 to justify the increased program expense.

6. If program is being used as an Alternative to Detention (ATD) and an Alternative to Placement (ATP), how will it serve both populations of youth?
 NA- ATP only.

7. If the program was used during FY 2015, please assess whether the service or program achieved the projected reductions in detention utilization and/or residential placements and other performance outcomes.
 3 of 11 youth (27%) were defined as failure to participate in this ATP. Berkshire Farm's ATP program projected a 90% success rate. Two of the three youth who failed to successfully complete this program were readmitted into detention, while the other one stopped participating in the program.

8. What were the barriers if not met? NA

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 11/2014

2. What was the average length of stay for youth in program or service? 62 days

3. How many youth received services in the program during FY 2015? 11

Program Two -Name	Community Action Organization (CAO) DRIVE Academy	Type of Program	ATD
Total Program Expenses	\$ 75,823	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	14201	14208	
	14211	14215	

2. How will the program reduce the number of youth who are detained or in residential placement?
 DRIVE Academy's (formerly Project Think) objective is to divert youth ages 12 - 17 years of age from placement / re-offenses by changing their attitudes and behaviors. It is a 16 week program that helps youth focus on their education, employment, and community linages.

3. How will the program be family focused?
 Participants will have two Guides who meet with them daily Monday - Friday. Guides help participants create vision plans for themselves, their families, and their futures. Assistance includes helping the participants attend school, show up for probation, receive homework and tutoring assistance, link to counseling services as needed, link youth to life skill workshops (examples include: court etiquette, dressing for success, applying for and keeping a job, interviewing skills, and applying for college).

4. Can the program be replicated across multiple locations?

This program's model is one that can be readily replicated across multiple locations that serve youth with similar challenges and those who are of independent living age. That is, Program Guides not only assists youth attend upcoming court appearances, they also help them develop healthy choices and career path development opportunities that further remove the youth from the behaviors which resulted in their connection to the Juvenile Justice system.

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

The DRIVE Program achieved a 73% success rate. 30 of the 41 participant's successfully completed the program. Success was based on participants not being rearrested and appearing in court as directed. The 11 participants that were identified as not being successful in the program were all rearrested.

6. What were the barriers if not met?

27% of the youth (11 of 41) who did not complete the program were rearrested.

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

NA- ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 75

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 2014

2. What was the average length of stay for youth in program or service? 90 days

3. How many youth received services in the program during FY 2015? 41

Program Three -Name	Compass House Supervision and Treatment Services for Juveniles Program	Type of Program	ATD
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Total Program Expenses	\$ 90,087	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
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1. Please indicate specific zip codes that your plan targets:	14201	14208
	14211	14215

2. How will the program reduce the number of youth who are detained or in residential placement?

Intervention strategies include incorporating families as part of case management interventions through counseling sessions and other supports. The program also helps families reduce barriers to accessing services. This is accomplished providing NFTA bus passes to ensure participation in agency services and related appointments. One -on-one and group counseling services are used to address maladaptive coping strategies and help the youth develop healthier, more productive and effective behaviors. Counseling sessions are also used to help the participants identify core issues that led to their contact with law enforcement and how to appropriately avoid those situations in the future. Counseling also addresses issues with: lack of parental guidance, isolation issues, peer rejection, poor academic performance, and risky behaviors. Recreational diversions are also a part of this program.

3. How will the program be family focused?

Family members will be encouraged and offered opportunities to participate in counseling, recreational, and other program areas the youth is involved. The program works with youth and their caregivers in non-judgmental, non- authoritarian ways to find solutions without assigning blame. The program also encourages youth to work on and deal with their problems in a constructive, positive and responsible manner, while assisting family members improve their relationships. The program also is aimed toward empowering youth to become stable, independent, and productive community members by helping the youth plan for his or her future and in achieving personal goals.

4. Can the program be replicated across multiple locations?

Yes-- in that this program is not court ordered, it is an important and accepted resource aimed toward increasing new healthy habits for youth at risk.

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

Only 1 youth was deemed to be an unsuccessful participant of the program.

6. What were the barriers if not met?

NA

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

This program is used as an ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 25

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 9/2014

2. What was the average length of stay for youth in program or service? 7.5 days

3. How many youth received services in the program during FY 2015? 17

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
**SUPERVISION AND TREATMENT SERVICES
FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN - ADDENDUM**

Program Four-Name	Families' Child Advocacy Network (FCAN)– Juvenile Justice Advocacy Program	Type of Program	ATD
Total Program Expenses	\$ 91,143	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		14201	14208
		14211	14215
2. How will the program reduce the number of youth who are detained or in residential placement? Advocates help families navigate the juvenile justice system, find adequate and culturally appropriate services and assist in school placement. Transportation is not necessary in that advocates go to where families are located or desire to meet. Service times vary according to the family's availability. Parents and caregivers are encouraged to visit the youth while placement at this facility.			
3. How will the program be family focused? FCAN teaches advocacy skills to parents, caregivers, and youth so that they may be able to increase their self-efficacy. Family advocates work with the Parents as Agents of Change model. Father's support groups are also offered, as well as culturally based parenting programs.			
4. Can the program be replicated across multiple locations? FCAN has had a positive impact working with families and youth navigate criminal justice, juvenile justice, educational, medical, law enforcement, governmental, and human service systems since 2004. FCAN also uses advocacy skills training and culturally based parenting programs that are nationally recognized. For example, the Los Nino's Bien Educados parenting course model is taught in both English and Spanish, and is culturally adapted to use with a wide range of Latin-origin populations. The Effective Black Parenting Program (EBPP) is a parenting skill building program that is designed to respect and honor the history and traditions of people of African descent. The Common Sense Parenting Course is another parenting program used nationally with positive results.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? The performance outcomes for the last SFY were met. 73 of 77 (94.8%) youth successfully completed this program. The 4 youth who did not complete the program were rearrested.			
6. What were the barriers if not met? NA			

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 This program was used as an ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 60-120

Did the program receive STSJP funds FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 2014

2. What was the average length of stay for youth in program or service? 72 days

3. How many youth received services in the program during FY 2015? 77

Program Five-Name	New Directions -- Non-secure Detention	Type of Program	
Total Program Expenses	\$ 17,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:			
[REDACTED]			
2. How will the program reduce the number of youth who are detained or in residential placement? It is anticipated that this facility will become a voluntary emergency respite service / foster care residential service for youth in need.			
3. How will the program be family focused? Parents and caregivers are encouraged to visit the youth while placement at this facility.			
4. Can the program be replicated across multiple locations? Potentially. The strategic planning process for this transition will be critical to successfully reaching the new paradigm and capacity.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? NA			

6. What were the barriers if not met?
NA

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
NA

8. What is the projected number of youth that will be served by this STSJP – funded program? 200

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 3/2015

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Six-Name	Juvenile Detention Alternative Initiative)	Type of Program	ATD
Total Program Expenses	\$ 171,534 (includes youth Coordinator expense)	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:			

2. How will the program reduce the number of youth who are detained or in residential placement?

The Juvenile Detention Alternatives Imitative (JDAI) continues to collaborate with the Annie E. Casey Foundation. The JDAI Coordinator is involved with both the Juvenile Justice Stakeholder Committee and its subgroups. The JDAI Coordinator works with various juvenile justice agencies, community providers and governmental agencies that are focused on reducing out of home placements. The driving force behind these collaborative are the JDAI 8 Core Strategies aimed toward reducing racial and ethnic disparities related to youth placements in detention facilities, residential placements, and other out of home placements. The coordinator will be expected to monitor all STSJP ATD

3. How will the program be family focused?

(2 Continued)-- and ATP programs and outcomes to ensure fidelity to the model.

The goal of JDAI work is to minimize youth engagement and penetration in the juvenile justice system while promoting community involvement by using family supports to achieve successful entry into adulthood.

4. Can the program be replicated across multiple locations?

The JDAI model is being used in 39 States across the United States, and in 6 Counties within New York State.

27% of the youth (11 of 41) who did not complete the program were rearrested.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

Notwithstanding, significant turnover in the person occupying the JDAI Coordinator position, the establishment of the Erie County Stakeholder Committee with the three subcommittees has been achieved. The Detention Utilization data has been gathered. All subcommittees are also in place.

6. What were the barriers if not met?

The rollout of the DRAI to guide placement decisions has met challenges. It is felt the tool fails to support some youth have significant risk of being placed. We do not yet have significant strength in local alternatives for the current scoring paradigm to align with local practice re-decisions to detain.

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

NA

8. What is the projected number of youth that will be served by this STSJP – funded program? _____

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 2014

2. What was the average length of stay for youth in program or service? NA

3. How many youth received services in the program during FY 2015? NA

Program Seven-Name	Probation High Risk Supervision Program (HRS)	Type of Program	ATD
Total Program Expenses	\$ 124,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	14201	14208	
	14211	14215	

2. How will the program reduce the number of youth who are detained or in residential placement?

This program provides services and supervision to the highest risk youth who are at imminent risk of out of home placement. Intense supervision-- the workers are on call 24 hours per day 7 days per week-- and electronic monitoring, are hallmarks of this program. This program is continuously reassessed in terms of seeking ways toward improving its practice to maximize youth retention and servicing in the community while minimizing further system penetration.

3. How will the program be family focused?

HRS program involves intensive case management which includes numerous contacts with the youth in the community, the family, the court, collateral and ancillary services, as well as other community organizations which are engaged with the youth and his / her family. Some of these contacts may occur after hours including unannounced home visits, crisis response, and family team meetings.

4. Can the program be replicated across multiple locations?

This program uses strategies similar and consistent with other programs that have achieved positive results. The supervision and planned activities for youth are designed to promote changes in behavior and attitudes by caring adults (paid staff and volunteers).

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

This STSJP program continues to divert a large percentage of youth from further penetrating Juvenile Justices systems including diversion from detention.

6. What were the barriers if not met?

NA.

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 42

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 4/2014

2. What was the average length of stay for youth in program or service? 171 days

3. How many youth received services in the program during FY 2015? 42

Program Name	Families' Child Advocacy Network (FCAN)-- Juvenile Justice Advocacy Program	Type of Program	ATD
Total Program Expenses	\$ 9,500	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	14201	14208	
	14211	14215	

2. How will the program reduce the number of youth who are detained or in residential placement?

Rollover funds will also be used for the following. To purchase gift cards and bus passes (\$500) for specific needs related to attending groups and activities. \$9000 will be used to provide 1:1 parenting program work for the parenting programs used by FCAN.

3. How will the program be family focused?

The following parenting programs will be provided parenting classes to participants' parents: the Effective Black Parenting Program, the Los Ninos Bien Educados Program, and the Common Sense parenting program. These parenting programs will offer 1:1 lessons to 35 caregivers in Erie County.

4. Can the program be replicated across multiple locations?

The parenting programs are modeled after existing programs that have shown great success elsewhere.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

The performance outcomes for the last SFY were met. 73 of 77 (94.8%) youth successfully completed this program. The 4 youth who did not complete the program were rearrested.

6. What were the barriers if not met?

NA

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

The program was used as an ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 35+ (roll over funds)

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 2014

2. What was the average length of stay for youth in program or service? 72

3. How many youth received services in the program during FY 2015? 77

Program Name	Berkshire Farms Center and Services for Youth: Stepping Stones Program	Type of Program	ATP
Total Program Expenses	\$ 52,500	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	14201	14208	
	14211	14215	

2. How will the program reduce the number of youth who are detained or in residential placement?

Rollover funds will be used to fund a 1 year only Family Resource Specialist position (\$50,000); purchase entry fees and memberships used to increase family time and as incentives for youth to be rewarded for progress made in the program; and for a Power Source curriculum-- a small library to run groups with youth or to provide individual sessions based on a youth's needs.

3. How will the program be family focused?

Family Specialists are the heart of the Stepping Stones Program. Professional support and guidance is available 24 hours per day. Immediate assessments of child and family functioning occur upfront. Additionally, recreational and educational events used as reward incentives to youth (and their families) will be offered to youth who show progress in program areas. The Family Specialist meets with the youth and family minimally twice a week to provide support and assistance for the family.

4. Can the program be replicated across multiple locations?

Yes-- Stepping Stones is founded on best practice principles which include: client centered family focused program design; cultural competency; strategies that promote positive youth development; linkages to community supports, and life skills development.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

3 of 11 youth (27%) were defined as failure to participate in this ATP. Berkshire Farm's ATP program projected a 90% success rate. Two of the three youth who failed to successfully complete this program were readmitted into detention, while the other one stopped participating in the program.

6. What were the barriers if not met?

NA

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

ATP only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 20

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 11/2014

2. What was the average length of stay for youth in program or service? 62 days

3. How many youth received services in the program during FY 2015? 11

Program Ten-Name	Compass House Supervision and Treatment Services for Juveniles Program		Type of Program	ATD
Total Program Expenses	\$ 2,140	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:	14201	14208		
	14211	14215		
2. How will the program reduce the number of youth who are detained or in residential placement? Rollover funds will be used to create an area within the shelter to be used for physical activity.				
3. How will the program be family focused? Family members will be encouraged and offered opportunities to participate in counseling, recreational, and other program areas the youth is involved. The program works with youth and their caregivers in non-judgmental, non-authoritarian ways to find solutions without assigning blame. The program also encourages youth to work on and deal with their problems in a constructive, positive and responsible manner, while assisting family members improve their relationships. The program also is aimed toward empowering youth to become stable, independent, and productive community members by helping the youth plan for his or her future and in achieving personal goals.				
4. Can the program be replicated across multiple locations? Yes-- in that this program is not court ordered, it is an important and accepted resource aimed toward increasing new healthy habits for youth at risk.				
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? Only 1 youth was deemed to be an unsuccessful participant of the program.				
6. What were the barriers if not met? NA				
7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?				

This program is used as an ATD only

OCFS-2121A (5/2015)

8. What is the projected number of youth that will be served by this STSJP – funded program? 25

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 9/2014

2. What was the average length of stay for youth in program or service? 7.5

3. How many youth received services in the program during FY2015? 17

Program Eleven-Name	Community Action Organization (CAO) DRIVE Academy	Type of Program	ATD
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Total Program Expenses	\$ 12,050	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
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1. Please indicate specific zip codes that your plan targets:	14201	14208
	14211	14215

2. How will the program reduce the number of youth who are detained or in residential placement?
 Resources such as a television and DVD player (with locks and mounts) will be used to provide educational materials. Additional monies will be used to develop curriculum and present locally relevant workshops regarding expected Buffalo, NY gang activities summer of 2015. Afro -centric art purchases are expected to instill self-worth, and Splash Lagoon passes will be provided to youth as reward incentives.

3. How will the program be family focused?
 It will prepare community alternative providers to the likelihood of gang activity expected from the 35 known gangs in Buffalo, NY. This knowledge will be used to engage, educate, and empower youth and their families toward avoiding the pitfalls of gang activity.

4. Can the program be replicated across multiple locations?
 The curriculum developed will be evaluated to determine its effectiveness.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
 The DRIVE Program achieved a 73% success rate. 30 of the 41 participant's successfully completed the program. Success was based on participants not being rearrested and appearing in court as directed. The 11 participants that were identified as not being successful in the program were all rearrested.

6. What were the barriers if not met?

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

NA-- ATD only.

8. What is the projected number of youth that will be served by this STSJP – funded program? 75

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 2014

2. What was the average length of stay for youth in program or service? 90

3. How many youth received services in the program during FY 2015? 41

Program Twelve-Name	Detention Facility Evening Programs	Type of Program	ATP
Total Program Expenses	\$ 19,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	All		

2. How will the program reduce the number of youth who are detained or in residential placement?

Rollover funds will be used by the Community Action Organization and Berkshire Farms to provide evening enrichment to youth detained in detention. The programs are 8 weeks in length. Each agency will provide 3 programs per week, one per each of three different PODs. The number of youth served will depend on the PODs' daily population on the particular day classes occur. Focus will be on character building, self-esteem, anger management, and making positive sustainable changes. The program will provide support tools that can be used when the youth are released back into the community.

3. How will the program be family focused?

This onetime non-reoccurring expense is expected to establish stronger connections between the youth and his family and community.

4. Can the program be replicated across multiple locations?

This program is expected to be one that can be replicated with youth who reside across all Erie County zipcodes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

NA

6. What were the barriers if not met?

NA

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

NA

8. What is the projected number of youth that will be served by this STSJP – funded program? 120

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? NA

2. What was the average length of stay for youth in program or service? NA

3. How many youth received services in the program during FY 2015? NA

Program Thirteen-Name		Type of Program	
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Total Program Expenses	\$	Rollover Funded Program	<input type="checkbox"/> Yes <input type="checkbox"/> No
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1. Please indicate specific zip codes that your plan targets:

2. How will the program reduce the number of youth who are detained or in residential placement?

3. How will the program be family focused?

4. Can the program be replicated across multiple locations?

SECTION THREE – Analysis of Communities

Provide an analysis that identifies the neighborhoods or communities from which the greatest number of juvenile delinquents, juvenile offenders and persons in need of supervision (PINS) are remanded to detention or residentially placed. Are these the communities and neighborhoods served in the previous years' approved plan, if not, what has changed?

Buffalo is ranked 96th of 100 least safe cities in the United States by Neighborhoodscout.com. Specifically, violent crimes in Buffalo occur at a rate of 12.88 per 1,000 residents compared to 3.8 and 3.94 in the United States and New York State respectively. Similarly, property crime occurs at a rate of 50.62 / 1,000 residents in Buffalo as compared to 27.3 and 18.25 in the United States and New York State respectively. Moreover, crime rates per square mile in Buffalo occur at a rate of 313 as compared to 37.9 in the United States and 45 in New York State.

Zip code areas 14201 and 14215 were primarily served by STSJP programs the previous fiscal year. Zip code 14201 has a population of 45% Hispanics and an increasing number of immigrant and refugee citizens from Burma, Somalia, and Sudan. Approximately 45% of this zip code's residents speak a language other than English in the home. A high percentage of youth from 14201 attend Lafayette High School. Lafayette High School reports that the student body consists of students from 70 countries, and that 40 languages are spoken in the school. Also, 46% of the students are classified as transient, and the drop-out rate is approximately 10 times the national average.

The University of Buffalo and Buffalo Promise Neighborhood have conducted an in depth study involving zip code 14215. This study finds that although citizens are showing a concerted effort toward addressing crime in this zip code, it remains one of the most crime impacted zip codes in Buffalo (see Buffalo Promise Neighborhood: Crime Report 2014 Third Quarter).

For the current fiscal year, those aforementioned zip codes will continue to be served along with the 14208 and 14211 zip codes in that crime data shows an increase in crime in those two areas as well as a disproportionate amount of JD and PINS referrals compared to other Buffalo and surrounding suburbs.

SECTION FOUR – Disparity

In this section, please provide information indicating whether the use of detention or residential placement in your service area exhibits a significant racial or ethnic disparity or disproportionality. Please note that when looking for disparity, highlight, with the use of accurate data, youth who given comparable levels of need, do not receive equal utilization of services. Seek out all decision points to illustrate usage. When looking for disproportionality, identify any population groups who are underrepresented in a larger population and then overrepresented in a subset population. For example, population group A represents 15 percent of the general population but represents 75 percent of the detention population. If you currently do not measure these variables, please include your plan for data collection for Racial and Ethnic Disparities across your system. If no disparities or disproportionalities exist in your system simply state that in the space below.

The following population and race data was obtained from United States Census data for Erie County, NY, and Buffalo, NY. 2014 population data for Erie County was estimated to be 922,835, while the city of Buffalo's 2013 population was estimated to be 258,959 which represent 28% of Erie County's population. Populations based on race for Erie County and Buffalo are as follows. Whites in Erie County (2013) and Buffalo (2010) were identified as 80.7% and 50.4% respectively; the black populations were 13.9% and 38.6%; and Hispanics 4.9% and 10.5% respectively. According to the OCFS Strategic Planning and Policy Development Department, from 2010 to 2014, Erie County showed an increase of 18% (823 to 968) in total detention admission continuous stays. During this same time frame white placements decreased by 7% from 186 placements to 173; while black youth showed an increase in placements by 23% from 513 to 632, and Hispanics an increase of 60% from 82 to 131.

If such disproportionality exists, describe how the service/program proposed for funding will address this disparity. All STSJP programs are aimed toward ensuring youth connected to the particular programs attend their future court dates and do not commit additional crimes. Please see below for details related to how the program will reach these objectives. STSJP programs will specifically target the following Buffalo, NY zip codes that produce the highest rates of youths placed in detention: 14201; 14208; 14211; 14215.

SECTION FIVE – Strategy

Justification and Overall Strategy – The purpose of STSJP funds is to establish supports and services for youth who, absent these services, are likely to be detained or placed. Funds should therefore be clearly targeted to meet the needs of the types of youth who in the past have been admitted to detention or residential placement. With this specific purpose in mind, describe the strategy devised by your collaborative partners (list your collaborative partners) to address the STSJP Funding objective through the programs chosen in Section Two.

A Juvenile Justice Stakeholder Committee has been established in Erie County, along with several subcommittees. Each committee is either directly or indirectly connected to STSJP program usage and outcome results. The Juvenile Justice Stakeholder Committee involves representatives from the Family Court (Judges, Attorneys for the Child, and County Prosecutors), Probation, Youth Detention, Social Services, ATD agency representatives, and other service provider agencies that are used to help youth avoid further penetration into the system. Subcommittees include a Case Processing committee. The goal of this committee is to develop strategies aimed toward reducing youths' time in detention. One of this committee's goals is to release youth from detention sooner with STSJP services. The DRAI subcommittee is focused on diverting youth with DRAI scores of zero and 1 from detention by referring to STSJPs when appropriate. The Community Outreach Committee is being redeveloped. A goal of this committee will be to educate communities in high crime areas about services and other opportunities such as employment, education, and recreation so that youth link with activities they can use to meet their needs, and avoid any penetration into the Juvenile Justice system.

SECTION SIX – Outcomes

Performance Outcomes – For FY 2016, provide the projected performance outcomes for your proposed services and programs, being sure to include: An estimate of the anticipated reductions in detention utilization and residential placements.

2014 Erie County secure detention admissions totaled 862 placements with an 11 day average length of stay. 2014 non-secure total admissions totaled 454 placements with an average length of stay 10 days. Youth placed as Juvenile Delinquents in residential programs in 2014 totaled 156. Youth placed in residential treatment programs in 2014 as Persons in Need of Supervision totaled 110.1. 90% of youth will avoid detention remittance 2. 90% participant success rate across STSJP programs 3. 85% of youth will not be placed in residential placements 4. 90% of youth will not reoffend 5. 90% of youth will attend their next court date.

Other projected positive outcomes for youth who participate in the services and programs:

The planned activities these programs provide are designed to promote changes in youths' behaviors and attitudes. These changes are expected to help maintain the youth at home and avoid further criminal behaviors. The following activities are prioritized by these STSJP programs: family engagement, reducing barriers to participation and access to services, and follow up to problematic incidents. These programs also link youth with community supports such as schools, probation officers, and other services that meet a youth's needs. For youth already involved in the detention system, STSJP services are expected to reduce recidivism.

Are there any changes in allocations or practices planned for FY 2016 based on experiences in FY 2015, please list those changes:

Policy and procedures are being developed to ensure STSJP referral sources refer youth from targeted zip codes only. Programs will be monitored, on a quarterly basis, for compliance toward servicing youth within the targeted zip code areas. Programs will be expected to service youth at their stated capacities. The Juvenile Justice Stakeholders will continuously revisit referrals to programs in order to determine if target capacities are being met.

SECTION SEVEN– Comments

Erie County Youth Detention STSJP lead will create a team which will develop tools that can be used to track the above outcome measures more effectively than they are currently being captured. The enhanced ability to evaluate outcome measures will be used to determine program effectiveness, and used toward determining future contracts.

STSJP program agencies will be asked to present their programs to the Erie County STSJP team.

Based on the objective evaluation of existing programs, and the expected effectiveness of these programs, current programs appropriately evaluated with tools that can accurately measure outcomes. Future RFP will be considered if funding increases, or other programs are needed to meet the community's need.

SECTION EIGHT– Plan Amounts

Instructions:

- A. Enter all program expenses in Program Services tab.
- B. Specify State Reimbursements for this plan (lines 6-9)

Expenses

1. Program Expenses (from Program Services)	786,340	
2. State Reimbursement (Line 1* 0.62)		487,531

Available Reimbursements

3. STSJP Allocation	487,531
4. Detention Allocation	4,472,681
5. JDAI	83,333

Reimbursements for this Plan

6. STSJP Allocation	334,640
7. Detention Allocation being shifted to STSJP (if applicable)	0
8. JDAI (if applicable)	83,333
9. FY 2015 Rollover (if applicable)	69,558
10. Total Reimbursements (Lines 6-9)	487,531

State and Local Totals

11. State Share Amount (Line 10)	487,531
12. Local Share Amount (Subtract Line 11 from 10)	298,809

SECTION NINE– Approval

Approval of the Chief Executive Officer

As STSJP Lead for Erie County Municipality, I certify that the CEO
 Mark C. Poloncarz has reviewed and approved the 2015-2016 plan.

Date: 7 / 16 / 2015 STSJP Lead GD STSJP Lead Gary Damon, Jr.
 User ID: _____ Printed Name: _____

INSTRUCTIONS:

Instructions for properly processing an STSJP plan.

- a. Once you have opened a copy of the OCFS-2121 form, please immediately use the "Save As" function in Microsoft Word to save a copy of the document on your computer.
- b. Please save your STSJP plan using the following format; (Municipality Name 2015-2016 STSJP Plan)
- c. Work from the "saved" plan document using it to record all of your municipality's information. Please use the document OCFS- 2121A to document additional STSJP programs.
- d. Once you have satisfactorily completed entering the required data, save the document.
- e. Section Nine must be completed prior to OCFS review of STSJP Plan.
- f. Upload completed plan and send it to OCFS via the STSJP email address at ocfs.sm.stsjp@ocfs.ny.gov

Approval of the OCFS STSJP Program Lead

As OCFS STSJP reviewer, I certify that I approve of this Supervision and Treatment Services for Juveniles
 Program Plan for Erie County Municipality and 2015-2016 fiscal year.

Date: 7/31/15 User ID: JM4494 Printed Name: Allison Campbell


